

**OHCS Statewide Housing Plan 2019-2023**  
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**OHCS GUIDING PRINCIPLES**  
 Work with people at the center / Create economic opportunity and stability / Strengthen partnerships  
 Create more affordable housing and community services / Respond to inequities and disproportionate impacts / Maximize and leverage resources

**GHAP Capacity Building Strategic Priorities**

- Build Knowledge and Collective Power for Housing Organizations
- Build Capacity for Organizational and Individual Self-Determination
- Build Long-Term Stability and Opportunities to Grow
- Build Leadership Capacity



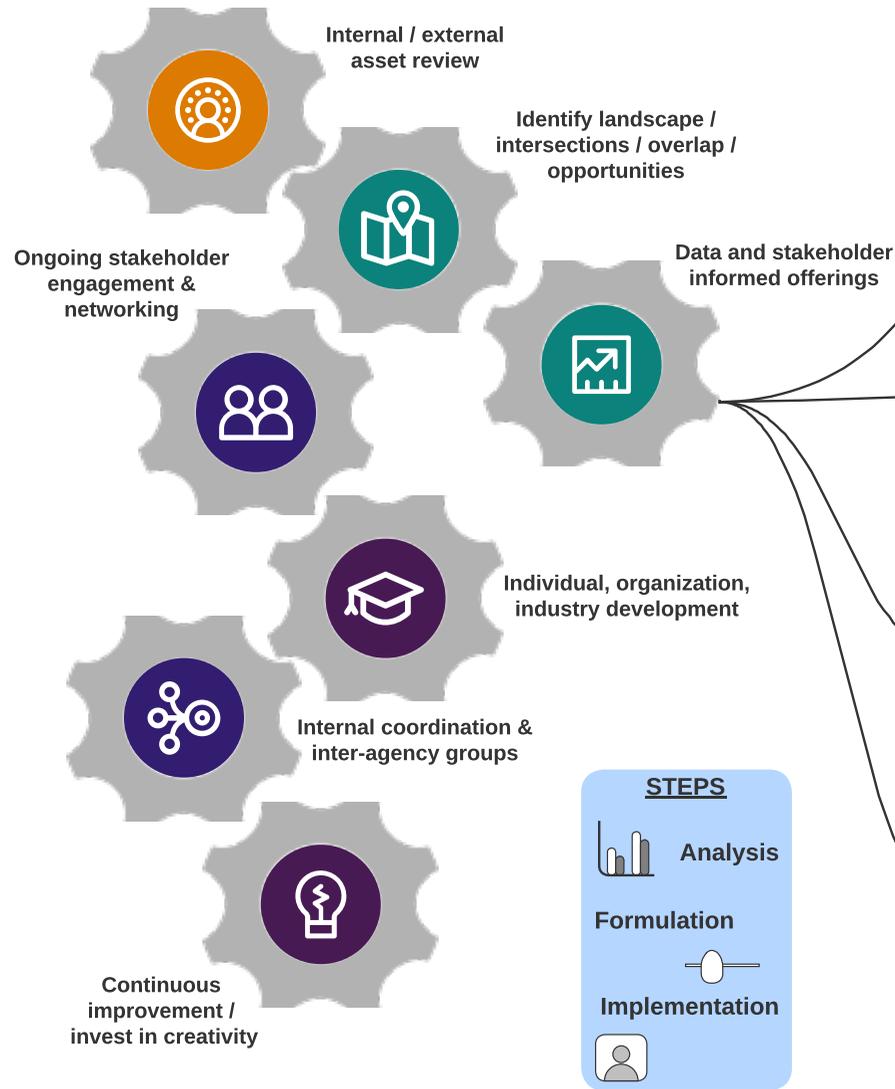
**Core Frameworks**

- Equity and Racial Justice Framework (REAT, policy, outcomes)
- Data Collection and Utilization Plan
- Oregon Needs Assessments & Individual Program Strategies
- ORSS & OARS

**What We Want to Accomplish**

- FINANCIAL**
  - ▶ Asset utilization
  - ▶ Maximize value and impact
  - ▶ Housing professions skills & organization development
- HOUSING PARTNERS**
  - ▶ Add/retain/grow partners
  - ▶ Increase partner capacity holistically
  - ▶ Foster networking and collective impact
  - ▶ Facilitate success
- INTERNAL**
  - ▶ Develop systems and solutions
  - ▶ Plan for operations and implementation
  - ▶ Center engagement and communication
  - ▶ Optimize data collection and use
- AGENCY LEARNING & GROWTH**
  - ▶ Facilitate staff and program development
  - ▶ Prioritize informed policymaking
  - ▶ Value partnerships
  - ▶ Understand / forecast and needs

**How We Plan to Accomplish It**



**Implementation May Look Like**

- T&TA for partner organization assessment and planning
- Direct grants for capacity building
- Training programs for key professions/skills
- Data analysis, visualization and storytelling
- OHCS Internal
- Staffing needs, structural changes to increase accessibility and effectiveness, communities of practice
- Policy
- Rules revisions, embrace tech and creativity, incentives, engagement around annual reporting

